

## Curriculum Vitae

1. **Family name** Larsson
2. **First names** Ulf Eric
3. **Year of birth** 1965
4. **Nationality** Swedish
5. **Civil status** Married



### 6. Education

<b>Institution</b>	Imperial College/ University of London, England
<b>Date:</b>	Aug 1987 - Sept 1988
<b>Degree(s) or Diploma obtained</b>	Master of Science, Control Systems
<b>Institution</b>	Chalmers University of Science and Technology, Göteborg, Sweden
<b>Date:</b>	Aug 1984 - July 1987
<b>Degree(s) or Diploma obtained</b>	Master of Science, Electrical Engineering

### 7. Language skills

Language	Reading	Speaking	Writing
English	5	5	5
German	5	3	4

### 8. Membership of professional bodies

None

### 9. Other skills

IT, free-lancing for public media, heading international (sports) events

### 10. Present position

Senior Consultant, Transrail Sweden AB

### 11. Years with the firm

Employed 2002

### 12. Key qualifications

- **Project Management**
  - Large complex international projects; plant, product and system development
  - Technical Project Management
  - Methods and tools, e.g. PMI, PROPS, RUP
- **Management Consulting**
  - Business strategy development
  - Public/private procurement, negotiations

- and contracting
- Sales and marketing, railway plant and infrastructure projects, metro operation
- **System engineering**
  - Railway/Rolling stock
  - Passenger transportation systems, railway, metro and personal rapid transit
  - Holistic approach, the entire scope and life cycle of a product/project, from customer needs to operation and maintenance

### 13. Foreign Countries professionally visited

Country	from	to
USA	1989 (1-6 months/visit)	1992
Republic of China		
Turkey	1994 (on and off)	2000
Germany		
England		
the Nordic region		

### 14. Professional Experience Record

General (not full time):

Management of international projects (> 200 MUSD)	5 years
Project/Tender Mgmt (< 200 MUSD)	5 years
Engineering management	6 years
Technical Consulting (Railway)	4 years
Business Management Consulting	2 years
Sales work – municipalities/authorities	4 years
Public Procurement	3 years
Planning of large infrastructure projects	2 years
Financial engineering	2 years
Program mgmt of on-line projects	2 years

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**Date:** September 2002-

**Location:** Stockholm, Sweden

**Company:** Transrail Sweden AB

Transrail is a professional firm, with the prime objective to provide systems engineering services and advice on technical strategies in the transport sector, especially the railway sector. The company was started in 1995.

**Position:** Senior Consultant

**Description:**

## 2008-2009

Project manager for a "rescue team" of experts from operator (SJ), manufacturer (Bombardier), maintenance provider (EuroMaint) and infrastructure provider (Banverket) assigned to get the Swedish high-speed train X2 back to acceptable operation.

## 2008

Project manager for the development of the 3 400 MEUR tender to the Stockholm Local Transport for the operation of the Stockholm Metro for a constellation of operators Keolis and Arriva, plus EuroMaint (maintenance) and Sodexo (customer services and environment).

## 2006-2007

Project manager, on behalf of Vectus Korea. for a Personal Rapid Transit test track in Uppsala. PRT, or track taxi or podcar, means driverless vehicles running on a network of segregated guideways for individual (up to 4 passengers) direct travel to chosen destination. A new transportation paradigm and the project is the first full-scale test track.

## 2005

Bid manager for Rome Line C, Flytoget Intermediate cars, Budapest Metro and Iran metros at system engineering department at Bombardier Transportation in Sweden.

Assisting an operator in the production of a tender for the commuter trains services for Stockholm Local Transport; mainly with the maintenance undertaking.

Maintenance documentation for new commuter trains (X60) to Stockholm Local Transport (Sweden). The assignment includes translation of the documentation to Swedish.

Market overview of the Swedish rolling stock maintenance market for a foreign company.

Internal work: overall design and leading the [www.transrail.se](http://www.transrail.se) site development. Established Transrail's quality management system.

## 2004-2005

Maintenance documentation for new regional trains (X40) to SJ AB (Sweden) on behalf of Alstom. Project management assistance, assistance in customer relations, review of the documentation before delivery and, finally, translation of the documentation to Swedish.

## 2003-2004

Technical and commercial support in the public procurements ("LoU"), evaluations and contracting of both the technical administration and the heavy maintenance of rolling stock for the Swedish State Railways.

## 2003

Organisational analysis and strategies to establish a Rolling Stock Unit in the Swedish State Railways (Affärsverket Statens järnvägar), with the purpose of renting vehicles (transferred from SJ AB) to operators.

Production of a system overview training course for the Eskisehir LRTS on behalf of Bombardier Transportation Sweden.

## 2002-2003

System engineering (electrical) for Bombardier Transportation Sweden in the turn-key project to deliver a Light Rail Transit System in Eskisehir, Turkey.

Market analysis and strategies for the establishment of a Swedish branch of a foreign railway company

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**Date:** 2000-2002

**Location:** Stockholm, Sweden

**Company:** IconMedialab

**Position:** Senior Project Manager

**Description:**

## 2001-2002

### International Program Manager

Overall strategy and development of the second generation international corporate web site for Stora Enso.

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**Date:** 1989-2000  
**Location:** Västerås, Sweden  
**Company:** ABB Traction, later Adtranz Sweden (today part of Bombardier Transportation)  
**Position:** Project Manager / Technical Project Manager

**Description:**

1996-2000

Project Manager Izmir Metro, Turkey

Turnkey delivery and operation support of a 11,5 km complete metro system. 45 Light Rail Vehicles, 10 passenger stations, 5 power substations, and a yard and workshop for the maintenance of the system.

Adtranz Sweden led a three-party consortium, comprising also a local civil works company and a Turkish holding company for Adtranz local works. Adtranz work total force about 250 people in-house, innumerable sub-suppliers.

The total contract price was 560 MUSD, of which 210 MUSD was the Adtranz Sweden portion for the Electro-Mechanical Works and Ulf's direct responsibility.

1995-1996

Project planning Izmir Metro, Turkey

1992-1994

Sales Engineer, vehicle (trains) projects

Trains and Complete Metro Systems proposals (100 - 500 MUSD) to Railway Authorities in China, Sweden, Norway, Germany, Iran, USA

Leading the technical work for metro trains and turn-key proposals at ABB Traction, Ulf had the overall responsibility to assure optimal system concepts, technically and cost wise.

Specifically, Ulf led the pre-project design of the metro systems in Chongqing and Nanjing, China, comprising vehicles, signalling system, power supply and maintenance workshop.

With Ulf leading the technical work ABB won the contracts for the Oslo airport shuttle trains (Gardermoen) and Stockholm Underground for 200 new generation metro cars (Vagn 2000).

1989-1992

Technical Project Manager vehicle (trains) projects

Electrical Loco's to New Jersey Transit, USA. Technical Project Manager for the design and manufacturing of 15 locomotives delivered to New Jersey, USA. Contract value 50 MUSD. At

that time there were a total of 70 locomotives of this type pulling passenger trains in the eastern parts of the US.

In addition, Ulf co-ordinated testing and commissioning of a light rail in Baltimore. He held the overall technical responsibility for ABB loco's in the USA until 1993.

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**Date:** 1988-1989

**Location:** Västerås, Sweden

**Company:** ABB Support (ABB Drives, ABB Automation, ABB Traction)

**Position:** Graduate Engineering Trainee

## 15. Others

Selection of Courses/Certificates:

1998-99

National Economics (1 year part-time)  
University of Västerås.

Project Management (Started PMI Certification)  
The George Washington University/ABB

1998

Business Law (1 year part-time)  
University of Västerås.

1996

Railway Business Overview Course - Royal  
Institute of Technology, Stockholm

1993

Project Management (2 weeks intensive course)  
EffectusGruppen

Business German (2 weeks intensive course)  
Internationella Skolorna in Munich (sponsored  
by the Swedish Trade Council)